



Paving the Way for Data Sharing

CEELO Leadership Academy Final Presentation

Karin Garver, Director

Office of Academic Initiatives and Fiscal Accountability

NJ Department of Education

Approach for Data Sharing

- **Set Expectations for NJ-EASEL**
 - Kick-off meeting
 - Governance structure
- **Engage NJ-EASEL Stakeholders**
 - Seek out biggest critics
 - Encourage the hard questions
 - Share leadership within and across agencies
 - Involve lawyers early in the process
- **Participate in governance for other projects**

Major NJ-EASEL Accomplishments

- **Communications**
 - One-pager/NJ-EASEL Rainbow
 - Kick-off meeting
 - SharePoint Site
- **Governance Structure**
 - Project Charter
 - Set the goal of NJ-EASEL
 - Project Management Plan
 - Our “going in approach”
 - Data Governance Plan
 - Roles and responsibilities for all groups
 - Meeting structure/Membership
 - Plan for risks, issues, and disagreements
- **Drafted Data Security Agreement**
- **Drafted Data Sharing Agreement**

Measure of Accomplishments

- What we can “Count”
 - People engaged in this work
 - Increased from 12 to 57
 - Major documentation
 - 3 of 5 major documents finalized and signed
 - Final 2 documents drafted and partially vetted
 - Joint Application Development (JAD) sessions
 - 6 of 8 completed (DOH, DHS, DCF)
- What we can “See”
 - Policy & Data Governance Council Meeting schedule
 - Drafted documentation
 - Data Security Agreement
 - Data Sharing Agreement

Leadership Skills: Strengths and Weaknesses

- **Skills I Tried to Engage**
 - **Mental models**
 - Anticipating the concerns of others
 - **Shared Ownership**
 - Showing other agencies how NJ-EASEL benefits everyone
 - **Systems thinking**
 - Connections within and between systems
 - Small actions/changes that can leverage desired effect
- **Skills That Still Need Work**
 - **Results-based accountability**
 - Finding opportunities to measure impact/outcomes
 - More intentional measurement (not after the fact)
 - **Journaling/Finding time to reflect**

What's Next for NJ-EASEL?

- Finalizing Data Sharing Agreement
- Formalizing our “Output”
- Re-engaging with DOH for JADs
- “Super JAD”