



**RESOURCES DEVELOPED BY STATES and SELECTED CITIES TO SUPPORT FINANCING PRESCHOOL PROGRAMS**

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This document is designed to answer some questions about how states and cities are approaching financing high quality preschool programs across different providers. The goal of the research was to identify the types of guidance states are providing to programs in calculating their preschool budgets and other resources to support effective financing at the local level of high quality preschool programs.

The chart below identifies the tools, reports, and guidance developed by 32 states and 4 cities (Denver, San Antonio, Seattle, and New York City) to support financing of high quality preschool programs in local communities and districts. We found:

- **Budget tools**- 10 states/cities provide budget tools for grantees to indicate typical items to include, how to calculate fringe, rates for standards items etc. (Varies by state.) (AR, CO, IA, IL, MI, MO, NC, NJ, PA, WV)
- **Program Guidance**- 17 states/cities provide program or implementation guidance for grantees that includes budgeting or finance information (AL, AR, AZ, CA, CO, IA, KS, Me, MI, NC, NJ, NY, PA, VT, WA, WV, DPP)
- **Reports**- 10 states/cities develop annual or aggregate reports on PK programs that include discussion of financing or sustainability (CA, KY, MO, OR, VT, WA, WI, SA, SE, NYC)

We've outlined what the links represent, and highlighted the states providing the most comprehensive packages of tools for programs. Some programs provide links to state budget for the year; others provide more detail and more concrete tools useful at the program level. For states helping programs to develop budgeting and cost plans within their own state budget, we suggest reviewing the following highlighted tools to explore various methods of delivering information and different templates for budgeting:

- Arizona's [First Things First Pre-K Scholarship Grant Guidance](#);
- Arkansas [Budget Form](#) and [Final Expense Report](#)
- [California Preschool Planning Tool Kit](#)
- Colorado's [Summary Budget](#) spreadsheet;
- Illinois [Guide to ECBG funding](#), including FAQs and a draft budget spreadsheet form;

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<sup>1</sup> This document was originally published in June 2015. Links were updated in July 2016.



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- Iowa’s package of [budget templates](#);
- Michigan’s [Budget and Financial Guidelines](#), and [sample budget descriptions](#);
- The New Jersey enrollment [Projections Workbook](#) and [Planning and Budgeting Template](#);
- North Carolina’s [NC DHHS DCDEE NC Pre-K Financial Status Report](#), [NC Pre-K Program Fiscal and Contract Manual](#); and the [NC Pre-K Line Item Budget](#), with tabs for calculating FTE and more;
- West Virginia’s [Universal Pre-K Partnerships Funding, Contracts and Budgets](#) document on collaboration in community partnerships, and [Pre-K Contractual Community Programs- Classroom Budget and Cost Allocation](#) template.

Kentucky has developed a [podcast](#) to deliver information about their preschool funding formula. That includes examples of some forms, but not direct access to them. Additionally, review this **National Resource**: the Early Childhood Technical Assistance Center, [Financing Strategies and Collaborative Funding](#) website has planning tools, state resources, sample interagency agreements, and funding sources that focus on financing inclusive Preschool Programs.

STATE	Prekindergarten Program Website	Budget/Finance Tools- Name of the document and URL	Brief Description
AL	First Class Pre-K <a href="http://children.alabama.gov/first-class/">http://children.alabama.gov/first-class/</a>	<b>First Class Pre-K 2014-2015 Program Guidelines</b> <a href="http://children.alabama.gov/uploadedFiles/File/20142015_Program_Guidelines.pdf">http://children.alabama.gov/uploadedFiles/File/20142015_Program_Guidelines.pdf</a>	26-page grant manual outlining regulations, allowed expenditures, and documents required in support of costs.
AZ	Arizona Department of Education: Early Childhood <a href="http://www.azed.gov/early-childhood/">http://www.azed.gov/early-childhood/</a>	<b>FY13 First Things First Pre-Kindergarten Scholarship Grant Guidance Manual - Revised</b> <a href="http://www.azed.gov/early-childhood/files/2012/11/fy13-manual-finalized.pdf">http://www.azed.gov/early-childhood/files/2012/11/fy13-manual-finalized.pdf</a>	37-page grant manual including samples of forms, tables with \$ figures, detailed guidance.
AR	Arkansas Better Chance Program <a href="http://humanservices.arkansas.gov/dccece/Pages/ArkansasBetterChance.aspx">http://humanservices.arkansas.gov/dccece/Pages/ArkansasBetterChance.aspx</a>	<b>2015-2016 Budget Form</b> <a href="http://humanservices.arkansas.gov/Pages/siteSearch.aspx?q=ABC%20budget%20forms">http://humanservices.arkansas.gov/Pages/siteSearch.aspx?q=ABC%20budget%20forms</a>  <b>Final Expense Report</b> <a href="http://humanservices.arkansas.gov/dccece/abc_docs/SFY%202016%20ABC%20Final%20Expenditure%20Report.xls">http://humanservices.arkansas.gov/dccece/abc_docs/SFY%202016%20ABC%20Final%20Expenditure%20Report.xls</a>	Excel spreadsheet with rows for allowed items for expenditure, including details about limits etc.  Details of salary and fringe for teachers and assistants in different kinds of programs



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CA	California Department of Education: Child Development <a href="http://www.cde.ca.gov/sp/cd/">http://www.cde.ca.gov/sp/cd/</a>	<p><b>California Preschool Planning Toolkit: Budget and Launch Projections</b>  <a href="http://www.karenhillscott.com/downloads/publications/7-1_overview.pdf">http://www.karenhillscott.com/downloads/publications/7-1_overview.pdf</a></p> <p><b>California Preschool Planning Toolkit: Finance Options</b>  <a href="http://www.karenhillscott.com/downloads/publications/8-1_overview.pdf">http://www.karenhillscott.com/downloads/publications/8-1_overview.pdf</a></p> <p><b>The Local Control Funding Formula: Staking Out the Ground for Early Learning</b>  <a href="https://www.sri.com/work/publications/local-control-funding-formula-staking-out-ground-early-learning">https://www.sri.com/work/publications/local-control-funding-formula-staking-out-ground-early-learning</a></p>	<p>4-page guide to budget and phase-in overview, including links to resources and templates, guidance on estimating participation and more</p> <p>A study of whether and how districts have accessed the local control dollars to expand or support early learning</p>
CO	Colorado Department of Education <a href="http://www.cde.state.co.us/">http://www.cde.state.co.us/</a>	<p><b>Public School Financial Transparency Act</b>  <a href="http://www.cde.state.co.us/cdefinance/sfFinancialTransparency">http://www.cde.state.co.us/cdefinance/sfFinancialTransparency</a></p> <p><b>FY 2011-12 Summary Budget</b>  <a href="http://www.cde.state.co.us/sites/default/files/documents/cdefinance/download/spreadsheet/summarybudgetformfy12.xls">http://www.cde.state.co.us/sites/default/files/documents/cdefinance/download/spreadsheet/summarybudgetformfy12.xls</a></p>	<p>Page outlines requirements related to transparency; links to some forms</p> <p>2-page Excel spreadsheet with rows for expenditures; columns for funding sources, extra tab for appropriation details.</p>
DE	Delaware Early Childhood Assistance Program <a href="http://www.doe.k12.de.us/Page/558">http://www.doe.k12.de.us/Page/558</a>	<p><b>No fiscal resources or tools online</b></p>	
FL	Voluntary Pre-K <a href="http://www.floridaearlylearning.com/voluntary_pre_k.aspx">http://www.floridaearlylearning.com/voluntary_pre_k.aspx</a>	<p><b>Title 1, Part A Funds for Preschool Guidance</b>  <a href="http://www.fldoe.org/policy/federal-edu-programs/title-i-part-a-improving-the-academic-/preschool.stml">http://www.fldoe.org/policy/federal-edu-programs/title-i-part-a-improving-the-academic-/preschool.stml</a></p>	<p>General information about using Title 1 funds for preschool.</p>



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IL	Illinois State Board of Education- Early Childhood Education <a href="http://www.isbe.net/earlychi/">http://www.isbe.net/earlychi/</a>	<b>Early Childhood Block Grant/PFA and PI Funding</b> <a href="http://www.isbe.net/earlychi/pdf/ecbg_fiscal.pdf">http://www.isbe.net/earlychi/pdf/ecbg_fiscal.pdf</a>	13-page guide with draft budget worksheet and detailed responses to FAQs.
IN	On My Way Pre-K <a href="http://www.in.gov/fssa/carefinder/4899.htm">http://www.in.gov/fssa/carefinder/4899.htm</a>	<b>Frequently Asked Questions on IN Title 1 Preschools</b> <a href="http://www.doe.in.gov/sites/default/files/titlei/title-i-preschool-funding-faq_1.pdf">http://www.doe.in.gov/sites/default/files/titlei/title-i-preschool-funding-faq_1.pdf</a>  <b>On My Way PreK and Title 1 Funds</b> <a href="http://www.in.gov/fssa/files/On_My_Way_Pre-K_Pilot_Info_and_Question_Session..1.pdf">http://www.in.gov/fssa/files/On_My_Way_Pre-K_Pilot_Info_and_Question_Session..1.pdf</a>  <b>Guidance for LEAs Using Title I Funds for On My Way PreK</b> <a href="http://www.in.gov/fssa/files/On_My_Way_Pre-K_Pilot_and_Title_I_Guidance.Nov2014.pdf">http://www.in.gov/fssa/files/On_My_Way_Pre-K_Pilot_and_Title_I_Guidance.Nov2014.pdf</a>	3-page pdf with FAQs for program providers on Title 1 funding  17-page pdf of slide show discussing pre-K funding and scenarios for funding  5-page pdf providing guidance on using Title 1 funds, in FAQ format
IA	Early Childhood Iowa <a href="http://www.state.ia.us/earlychildhood/">http://www.state.ia.us/earlychildhood/</a>	<b>Budget Templates</b> <a href="http://www.state.ia.us/earlychildhood/local_system/budget_templates.html">http://www.state.ia.us/earlychildhood/local_system/budget_templates.html</a>  <b>Budget Template</b> <a href="http://www.state.ia.us/earlychildhood/files/budget_shells/15Budget_Template.xls">http://www.state.ia.us/earlychildhood/files/budget_shells/15Budget_Template.xls</a>	Links to a series of documents including a detailed Excel budget template (2 <sup>nd</sup> url) with funding sources and expenses, plus a page of detailed responses to budget questions.
KS	Kansas Preschool Program	<b>Kansas Preschool Program: Grant Application 2016-2017</b> <a href="http://www.ksde.org/Portals/0/Early%20Childhood/Kansas%20Preschool%20Program/KPPApplication.pdf">http://www.ksde.org/Portals/0/Early%20Childhood/Kansas%20Preschool%20Program/KPPApplication.pdf</a>	Grant applications including very basic categories for expenses in a word doc.
KY	Kentucky Department of Education <a href="http://education.ky.gov/Pages/default.aspx">http://education.ky.gov/Pages/default.aspx</a>	<b>New Preschool Funding Formula (Podcast)</b> <a href="http://mediaportal.education.ky.gov/preschool/2013/05/new-preschool-funding-formula/">http://mediaportal.education.ky.gov/preschool/2013/05/new-preschool-funding-formula/</a>	8.5 minute Podcast about KY preschool funding formula for 2013-2014 with slideshow



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		<b>Federal Grants</b> <a href="http://education.ky.gov/districts/fin/Pages/Federal-Grants.aspx">http://education.ky.gov/districts/fin/Pages/Federal-Grants.aspx</a>	<p>incorporated, some examples for form completion.</p> <p>Links to documents related to federal grants; not much guidance to accompany.</p>
ME	Maine Public Preschool Programs <a href="http://www.maine.gov/doe/publicpreschool/">http://www.maine.gov/doe/publicpreschool/</a>	<b>Fiscal Guidance for Public School 4 year old Programs in Maine</b> <a href="http://www.maine.gov/doe/publicpreschool/establishing/fiscal-guidance.rtf">http://www.maine.gov/doe/publicpreschool/establishing/fiscal-guidance.rtf</a>  <b>Funding Collaboration Guide for Early Care and Education Partnerships in Maine</b> <a href="http://www.maine.gov/dhhs/ocfs/ec/occhs/funding_guide.pdf">http://www.maine.gov/dhhs/ocfs/ec/occhs/funding_guide.pdf</a>	<p>A 3-page rtf describing how to apply for various funding streams, and defining relevant factors.</p> <p>A 51-page manual describing benefits and challenges of collaborative funding streams. Includes detailed appendices and examples of forms programs can use.</p>
MA	<b>Massachusetts Department of Early Education and Care</b> <a href="http://www.mass.gov/edu/government/departments-and-boards/department-of-early-education-and-care/">http://www.mass.gov/edu/government/departments-and-boards/department-of-early-education-and-care/</a>		<p>Provides some items around collaboration and forms for families seeking financial assistance.</p>
MI	Michigan Great Start Readiness Program (GSRP) <a href="http://www.michigan.gov/mde/0,4615,7-140-63533_50451---,00.html">http://www.michigan.gov/mde/0,4615,7-140-63533_50451---,00.html</a>	<b>GSRP Budget and Financial Guidelines</b> <a href="http://michigan.gov/documents/mde/Budget_and_Financial_Guidelines_436794_7.pdf">http://michigan.gov/documents/mde/Budget_and_Financial_Guidelines_436794_7.pdf</a>  <b>Sample budget descriptions</b> <a href="http://michigan.gov/documents/mde/Sample_Budget_Descriptions_for_Use_in_MEGS+_436797_7.pdf">http://michigan.gov/documents/mde/Sample_Budget_Descriptions_for_Use_in_MEGS+_436797_7.pdf</a>	<p>7-page pdf including budgeting guidelines</p> <p>3-page pdf including examples of how to describe budget items</p>



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MN	Minnesota Department of Education <a href="http://education.state.mn.us/mde/index.html">http://education.state.mn.us/mde/index.html</a>	<b>No fiscal resources or tools online</b>	
MS	Early Learning Collaborative Act <a href="http://www.mde.k12.ms.us/OCI/EC">http://www.mde.k12.ms.us/OCI/EC</a>	<b>No fiscal resources or tools online</b>	Districts could submit proposals to the state for funding awards for collaboration with local agencies.
MO	Missouri Preschool Program <a href="http://dese.mo.gov/early-extended-learning/early-learning/missouri-preschool-program">http://dese.mo.gov/early-extended-learning/early-learning/missouri-preschool-program</a>	<b>Missouri Preschool Program Itemized Budget</b> <a href="https://dese.mo.gov/sites/default/files/eel-el-2016-MPPItemBudgetForm.xlsx">https://dese.mo.gov/sites/default/files/eel-el-2016-MPPItemBudgetForm.xlsx</a>  <b>Policy Brief: Increasing Early Childhood Programs Through Blended and Braided Funding</b> <a href="https://dese.mo.gov/sites/default/files/eel-el-2012-increasingecprograms.pdf">https://dese.mo.gov/sites/default/files/eel-el-2012-increasingecprograms.pdf</a>	Basic Excel spreadsheet with basic categories for budgeting.  4-page document describing some braided funding options in MO.
ND	ND Department of Public Instruction: Early Childhood Education <a href="http://www.dpi.state.nd.us/EarlyChildhoodEduc/index.shtm">http://www.dpi.state.nd.us/EarlyChildhoodEduc/index.shtm</a>	<b>Guidance on Operating a Title 1 Preschool</b> <a href="https://www.nd.gov/dpi/uploads/155/GuidanceonOperatingaTitle1PrekindergartenProgram.pdf">https://www.nd.gov/dpi/uploads/155/GuidanceonOperatingaTitle1PrekindergartenProgram.pdf</a>	10-page pdf outlining how to use Title 1 funds; child eligibility etc.
NJ	Early Childhood Education <a href="http://www.nj.gov/education/ece/">http://www.nj.gov/education/ece/</a>	<b>2015-2016 District One Year Enrollment Projections Workbook</b> <a href="http://www.nj.gov/education/ece/archives/budget/1415/2014-15DistrictOneYearEnrollmentProjectionsWorkbook.xlsx">http://www.nj.gov/education/ece/archives/budget/1415/2014-15DistrictOneYearEnrollmentProjectionsWorkbook.xlsx</a>	Detailed Excel spreadsheet including formulas for estimating capacity for 3- and 4-year-olds AND projected enrollment.



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		<p><b>Early Childhood Education Archives- Preschool Program Plan and Budget</b>  <a href="http://www.nj.gov/education/ece/archives/budget/">http://www.nj.gov/education/ece/archives/budget/</a></p>	Detailed list of guidance and forms for various districts in NJ, including links to forms.
NY	<p>Center for Children’s Initiative Policy Briefs and Articles  <a href="http://www.centerforchildrensinitiatives.org/index.php?option=com_content&amp;view=article&amp;id=109&amp;Itemid=234">http://www.centerforchildrensinitiatives.org/index.php?option=com_content&amp;view=article&amp;id=109&amp;Itemid=234</a></p>	<p><b>A Guide to Cost Allocation Procedures: Implementing Strategies for Universal Pre-Kindergarten</b>  <a href="http://www.centerforchildrensinitiatives.org/images/cost%20allocation.pdf">http://www.centerforchildrensinitiatives.org/images/cost%20allocation.pdf</a></p>	22-page 1999 word doc guide to allocating funds in UPK.
	<p>NYC Department of Education  <a href="http://schools.nyc.gov/default.htm">http://schools.nyc.gov/default.htm</a></p>	<p><b>Universal Pre Kindergarten Information and Forms for Vendors</b>  <a href="http://schools.nyc.gov/Offices/DCP/Vendor/FormsPreKVendors/default.htm">http://schools.nyc.gov/Offices/DCP/Vendor/FormsPreKVendors/default.htm</a></p>	Links to comprehensive set of forms necessary for budget planning and requests, including detailed Excel spreadsheet with instructions plus 4 tabs to calculate staff, facilities and other expenses.
NC	<p>North Carolina Division of Child Development and Early Education  <a href="http://ncchildcare.dhhs.state.nc.us/general/mb_ncprek.asp">http://ncchildcare.dhhs.state.nc.us/general/mb_ncprek.asp</a></p>	<p><b>NC DHHS DCDEE NC Pre-K Financial Status Report</b>  <a href="http://ncchildcare.nc.gov/excel_forms/NCPre-K_Financial_Status_Report.xls">http://ncchildcare.nc.gov/excel_forms/NCPre-K_Financial_Status_Report.xls</a></p> <p><b>NC Pre-K North Carolina Prekindergarten Program</b>  <a href="http://ncchildcare.dhhs.state.nc.us/general/mb_ncprek.asp">http://ncchildcare.dhhs.state.nc.us/general/mb_ncprek.asp</a></p> <p><b>NC Pre-K Line Item Budget</b>  <a href="http://ncchildcare.nc.gov/excel_forms/NCPre-K_LineItemBudget.XLS">http://ncchildcare.nc.gov/excel_forms/NCPre-K_LineItemBudget.XLS</a></p>	<p>Basic Excel spreadsheet for reporting onboard categories.</p> <p>Page includes links to guidance on most aspects of pre-K, plus links to</p> <p>line item budget form, with one sheet to calculate FTE; sample templates; detailed instructions.</p>



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OR	Oregon's Early Learning System Council Publications and Reports <a href="http://oregonearlylearning.com/early-learning-council/resources-publications-and-reports/">http://oregonearlylearning.com/early-learning-council/resources-publications-and-reports/</a>	<b>Budget &amp; Funding Streams Early Learning Hubs Technical Assistance Webinar</b> <a href="http://earlylearningcouncil.files.wordpress.com/2014/03/elhub_budget_2014.pdf">http://earlylearningcouncil.files.wordpress.com/2014/03/elhub_budget_2014.pdf</a>	23-page pdf outlining examples of annual expenditures; high level, perspective
PA	Pre-K Counts <a href="https://www.pakeys.org/pages/get.aspx?page=Programs_PreKCounts">https://www.pakeys.org/pages/get.aspx?page=Programs_PreKCounts</a>	<b>Pre-K Counts Report on Program Operations For Fiscal Year 2011-2012</b> <a href="http://www.portal.state.pa.us/portal/http://www.portal.state.pa.us:80/portal/server.pt/gateway/PTARGS_0_148494_1323902_0_0_18/Pre-K%20Counts%20Report%20on%20Program%20Operations%20for%20Fiscal%20Year%202011-12.pdf">http://www.portal.state.pa.us/portal/http://www.portal.state.pa.us:80/portal/server.pt/gateway/PTARGS_0_148494_1323902_0_0_18/Pre-K%20Counts%20Report%20on%20Program%20Operations%20for%20Fiscal%20Year%202011-12.pdf</a>	80-page document on Pre-K Counts operations 2011-2012 including forms, definitions, info about program
RI	Rhode Island Department of Education Early Childhood page <a href="http://www.ride.ri.gov/StudentsFamilies/RIPublicSchools/EarlyChildhoodEducation.aspx">http://www.ride.ri.gov/StudentsFamilies/RIPublicSchools/EarlyChildhoodEducation.aspx</a>	<b>Bright Stars</b> <a href="http://www.earlylearningri.org/sites/default/files/images/2013-05-15BrightStarsFinancialIncentives-handout.pdf">http://www.earlylearningri.org/sites/default/files/images/2013-05-15BrightStarsFinancialIncentives-handout.pdf</a>  <b>Cost of Quality</b> <a href="http://www.earlylearningri.org/sites/default/files/images/Rhode%20Island%20Quality%20Cost%20Model%202013-01-23final%20for%20posting.pdf">http://www.earlylearningri.org/sites/default/files/images/Rhode%20Island%20Quality%20Cost%20Model%202013-01-23final%20for%20posting.pdf</a>	4 pages of graphs on costs, expenditures, sustainability for child care programs in RI  18-page PPT by Anne Mitchell on RI Cost of Quality model
SC	South Carolina SDE Early Childhood <a href="https://ed.sc.gov/agency/programs-services/64/">https://ed.sc.gov/agency/programs-services/64/</a>	<b>No fiscal resources or tools online</b>	
TX	Texas Education Agency Early Childhood Education	<b>No fiscal resources or tools online</b>	





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	<a href="http://tea.texas.gov/earlychildhood/education.aspx">http://tea.texas.gov/earlychildhood/education.aspx</a>		
VA	Virginia Preschool Initiative <a href="http://www.doe.virginia.gov/instruction/early_childhood/">http://www.doe.virginia.gov/instruction/early_childhood/</a>	<b>Virginia Preschool Initiative Grant Application Process</b> <a href="http://www.doe.virginia.gov/instruction/early_childhood/preschool_initiative/guidelines.pdf">http://www.doe.virginia.gov/instruction/early_childhood/preschool_initiative/guidelines.pdf</a>	10-page pdf outlining grant application process
VT	Vermont Agency of Education: Early Education <a href="http://education.vermont.gov/early-education">http://education.vermont.gov/early-education</a>	<b>Act 166, Universal Publically Funded Prekindergarten</b> <a href="http://education.vermont.gov/act-166">http://education.vermont.gov/act-166</a>  <b>Determination of the Statewide Rate for Pre-K Tuition</b> <a href="http://education.vermont.gov/documents/EDU-SBE_Item_12_09.16.14.pdf">http://education.vermont.gov/documents/EDU-SBE_Item_12_09.16.14.pdf</a>	Links to rules and general info about Act 166 1 page from BOE on determining state rate for pre-K tuition
WA	Washington State Department of Early Learning <a href="http://www.del.wa.gov/">http://www.del.wa.gov/</a>	<b>State Budget Information</b> <a href="http://www.del.wa.gov/government/legislature/budget.aspx">http://www.del.wa.gov/government/legislature/budget.aspx</a>	Page includes links to various state budget overviews and details
WV	West Virginia Office of Early Learning <a href="https://wvde.state.wv.us/oel/">https://wvde.state.wv.us/oel/</a>	<b>West Virginia Universal Pre-K Partnerships Funding, Contracts and Budgets</b> <a href="http://static.k12.wv.us/oel/docs/WV_Pre-K_Partnerships_Collaborating_with_Community_Partnerships_2012.pdf">http://static.k12.wv.us/oel/docs/WV_Pre-K_Partnerships_Collaborating_with_Community_Partnerships_2012.pdf</a>  <b>WV Pre-K Contractual Community Programs- Classroom Budget and Cost Allocation</b> <a href="http://static.k12.wv.us/oel/docs/template_budgetrev08.xls">http://static.k12.wv.us/oel/docs/template_budgetrev08.xls</a>	30-page document on collaboration in community partnerships including access to Excel budgeting template plus checklist for items for agreement between providers
WI	Wisconsin Department of Public Instruction- Early Childhood <a href="http://ec.dpi.wi.gov/">http://ec.dpi.wi.gov/</a>	<b>Funds Associated with Early Childhood</b> <a href="http://ec.dpi.wi.gov/sites/default/files/imce/fscp/pdf/ec-fund-chart.pdf">http://ec.dpi.wi.gov/sites/default/files/imce/fscp/pdf/ec-fund-chart.pdf</a>	One page diagram showing complex network of early childhood funding sources.



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		<b>Title One Fiscal Requirements</b> <a href="http://titleone.dpi.wi.gov/ttlone_ec_fiscal_req">http://titleone.dpi.wi.gov/ttlone_ec_fiscal_req</a>	

SELECT CITY PRESCHOOL PROGRAMS			
Denver Preschool Program	Denver Preschool Program <a href="http://www.dpp.org/">http://www.dpp.org/</a>	<b>Audited Financial Statements 2013</b> <a href="http://www.dpp.org/literature_204099/2013_Denver_Preschool_Program_Audit_Report">http://www.dpp.org/literature_204099/2013_Denver_Preschool_Program_Audit_Report</a>	18-page pdf outlining budget expenditures for 2013
San Antonio	The City of San Antonio- Pre-K 4 San Antonio <a href="http://www.sanantonio.gov/Pre-K4SanAntonio.aspx">http://www.sanantonio.gov/Pre-K4SanAntonio.aspx</a>	<b>PreK 4 SA Annual Adopted Budget Report</b> <a href="http://www.sanantonio.gov/Portals/0/Files/PreK4SA/FY2015%20Annual%20Adopted%20Budget.pdf">http://www.sanantonio.gov/Portals/0/Files/PreK4SA/FY2015%20Annual%20Adopted%20Budget.pdf</a>	20-page pdf outlining proposed/approved budget expenditures
Seattle	Department of Education and Early Learning: Seattle Preschool Program <a href="http://www.seattle.gov/education/childcare-and-preschool/seattle-preschool-program">http://www.seattle.gov/education/childcare-and-preschool/seattle-preschool-program</a>	<b>Seattle Preschool Program Action Plan</b> <a href="http://murray.seattle.gov/wp-content/uploads/2014/05/Seattle-Preschool-Program.pdf">http://murray.seattle.gov/wp-content/uploads/2014/05/Seattle-Preschool-Program.pdf</a>	12-page pdf outlining overall plan for preschool including broad budget assignments
New York City	NYC Department of Education <a href="http://schools.nyc.gov/default.htm">http://schools.nyc.gov/default.htm</a>	<b>School Allocation Memorandum for Pre-Kindergarten Programs</b> <a href="http://schools.nyc.gov/offices/d_chanc_oper/budget/dbor/allocationmemo/fy14_15/FY15_PDF/sam22.pdf">http://schools.nyc.gov/offices/d_chanc_oper/budget/dbor/allocationmemo/fy14_15/FY15_PDF/sam22.pdf</a>	40-page pdf outlining FY2015 allocations for preschool programs, by venue, with breakdown by staff group. Include links to downloadable Excel files.



## CENTER ON ENHANCING EARLY LEARNING OUTCOMES

### ABOUT CEELO:

One of 22 Comprehensive Centers funded by the U.S. Department of Education’s Office of Elementary and Secondary Education, the Center on Enhancing Early Learning Outcomes (CEELO) will strengthen the capacity of State Education Agencies (SEAs) to lead sustained improvements in early learning opportunities and outcomes. CEELO will work in partnership with SEAs, state and local early childhood leaders, and other federal and national technical assistance (TA) providers to promote innovation and accountability.

For other *CEELO Policy Reports, Policy Briefs, FastFacts, and Annotated Bibliographies* go to <http://ceelo.org/ceelo-products/>.

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