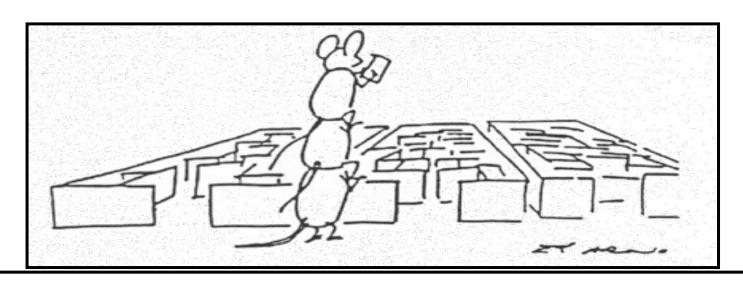
Systems Thinking & Leadership

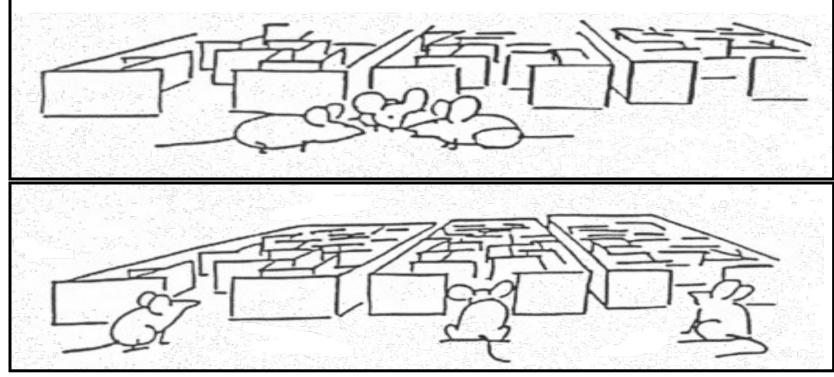
Leading change in a complex world

Tracy Benson, Ed.D. President/CEO

Waters Foundation and Systems Thinking Group www.watersfoundation.org







What are the essential elements of this child's system?



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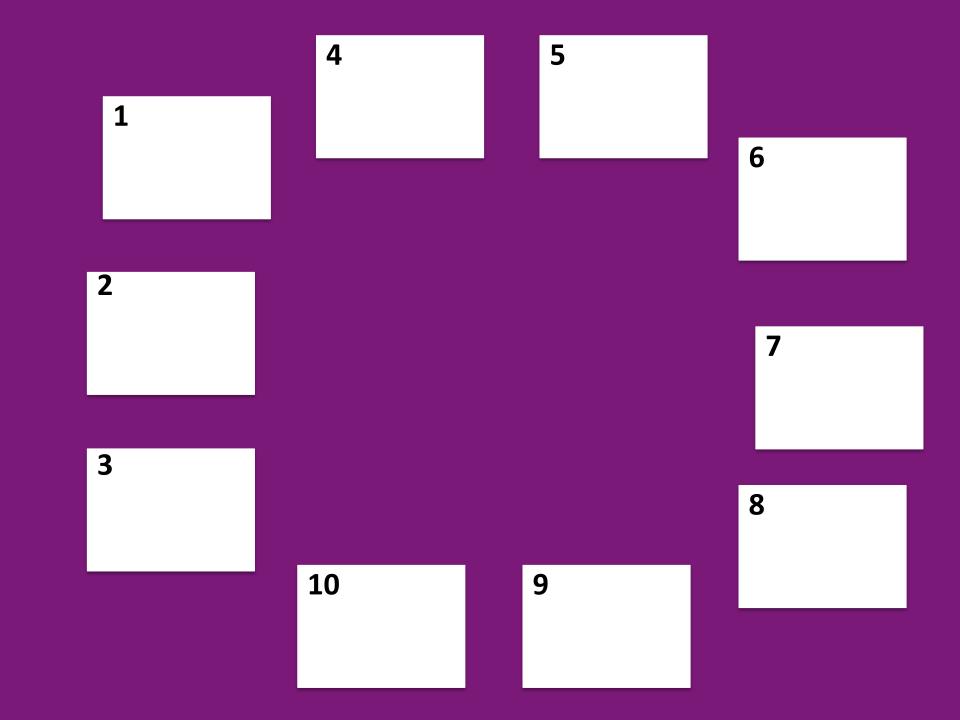


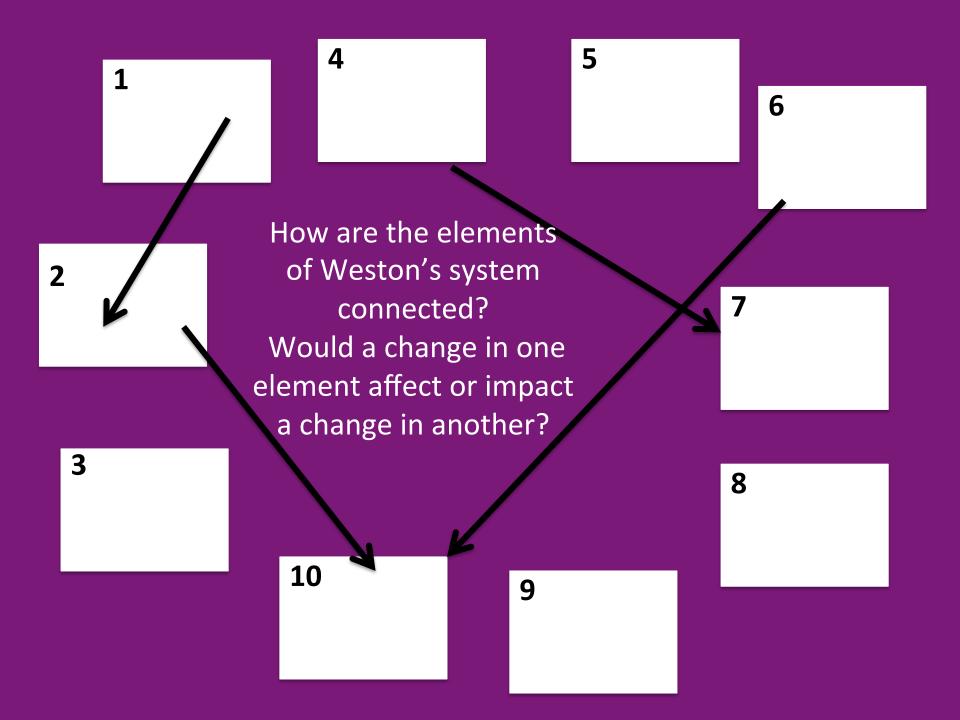




How is this child impacted when essential system components are diminished or eliminated?

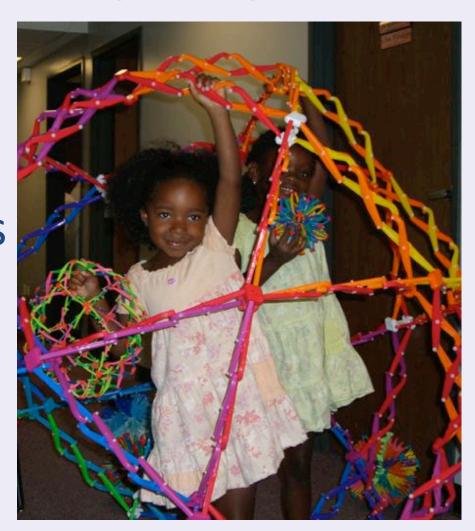
: :5 minute table conversation :



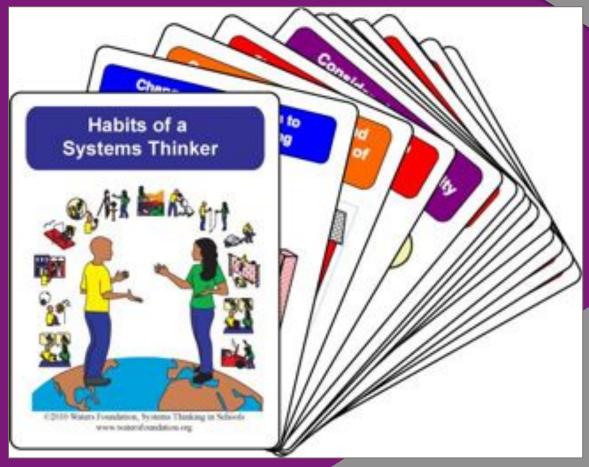


Characteristics of Complex Systems

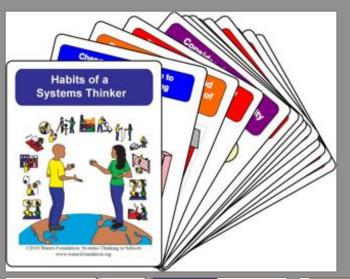
- Boundaries
- Parts or Elements
- Interdependencies (Relationships)
- Goal or Purpose
- Dynamics

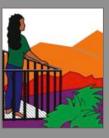


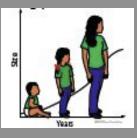
Systems Thinking Provides Essential Ways of Thinking and Tools for Today's Leaders



Habits of a Systems Thinker Card Sort















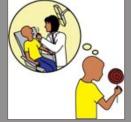










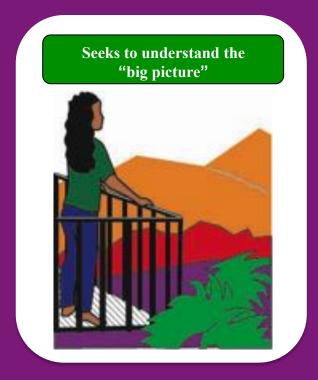






Make a pile of Habits Cards that you feel you practice on a consistent basis.

I am especially good at practicing these habits.



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I am especially good at practicing these habits.



Choose 2 Cards from your "Good practice" Pile

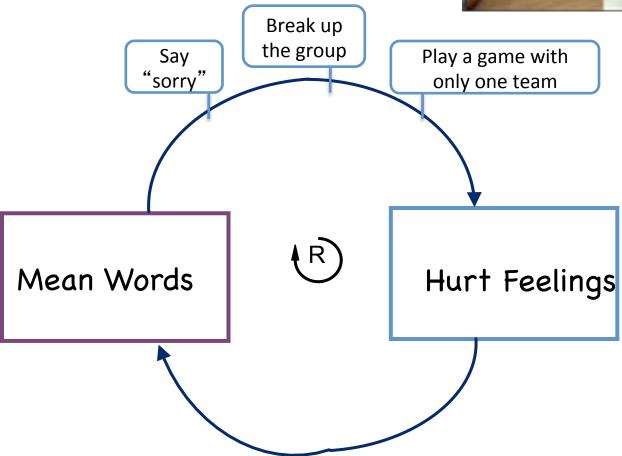
I am especially good at practicing these habits.



Be prepared to tell a 1-minute story that illustrates how you have put the habit into action for each of your chosen cards.

First Grade Problem-solving

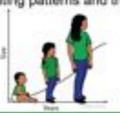








Observes how elements within systems change over time, generating patterns and trends



Recognizes that a system's structure generates its behavior



Identifies the circular nature of complex cause and effect relationships

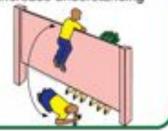
Makes meaningful connections within and between systems



Habits of a Systems **Thinker**



Changes perspectives to increase understanding



Surfaces and tests assumptions



Considers an issue fully and resists the urge to come to a quick conclusion



models affect current reality



Considers how mental

Uses understanding of system structure to identify possible leverage actions



Considers short-term, long-term and unintended consequences of actions



Pays attention to accumulations and their rates of change



Recognizes the impact of time delays when exploring cause and effect relationships



Checks results and changes actions if needed: "successive approximation"



The Feather Feallenge Challenge



Seeks to understand the big picture



Makes meaningful connections within and between systems



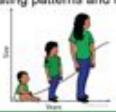
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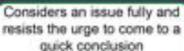
Identifies the circular

nature of complex cause

and effect relationships



Habits of a Systems Thinker





Pays attention to accumulations and their rates of change



Considers how mental models affect current reality and the future



Recognizes the impact of time delays when exploring cause and effect relationships



Uses understanding of system structure to identify possible



Checks results and changes actions if needed: "successive approximation"

